

~~SECRET~~

16 May 1951

1. Definition of "psychological" operations - For the purposes of the NPSB, the President's letter defined the term to include much more than an information program. It includes "all activities (other than overt types of economic warfare) envisioned under NSC 59/1 and NSC 10/2." It might better be called "political warfare" since it includes not merely what we say but also what we do (openly or otherwise) for a desired effect, and how and when we do it. The understanding of this broad scope is basic to any discussion of the proposed organization and staff. It also relates to the backstop arrangements of the individual departments.

2. Need to move quickly - Although logically speaking one should set up an organization before putting it to work, in this case we cannot afford the delays inherent in waiting for the appointment of a Director and complete agreement on the detailed organization of the Staff. Besides, some practical experience with a specific problem may help determine the kind of organization we need.

3. Inventory of present activity - The first substantive step might be to provide three papers for the information of the Board:

a. A general world-wide round-up of present and planned psychological objectives, policies and programs. This would be a cursory survey in 5-10 pages and would include a very brief breakdown by area and then by country.

b. More detailed reports on certain groups of countries (see TAB A for suggested grouping) including a discussion of each one. These reports should be submitted separately as they are finished, beginning with the "Iron Curtain" countries.

c. Detailed reports giving all pertinent details on our objectives, policies and programs in selected countries, beginning with Iran.

It is suggested that the State Department be asked to take the lead in preparing these three papers working with Defense and CIA as appropriate. A deadline (perhaps ten days off) should be agreed on.

4. Planning function of the Staff - In order to move our thinking on the organizational problem, one of the main issues needing clarification is the role of the Staff in initiating and planning psychological objectives, policies and programs.

(a) ~~normal~~ ~~standard~~ ~~development~~ ~~function~~ ~~the~~ ~~staff~~ ~~function~~ ~~should~~ ~~be~~ ~~the~~ ~~main~~ ~~function~~ ~~of~~ ~~the~~ ~~staff~~ ~~in~~ ~~the~~ ~~organization~~ ~~of~~ ~~the~~ ~~psychological~~ ~~warfare~~ ~~program~~ ~~and~~ ~~the~~ ~~planning~~ ~~function~~ ~~of~~ ~~the~~ ~~staff~~ ~~in~~ ~~the~~ ~~organization~~ ~~of~~ ~~the~~ ~~psychological~~ ~~warfare~~ ~~program~~ ~~and~~ ~~the~~ ~~planning~~ ~~function~~ ~~of~~ ~~the~~ ~~staff~~ ~~in~~ ~~the~~ ~~organization~~ ~~of~~ ~~the~~ ~~psychological~~ ~~warfare~~ ~~program~~ ~~and~~ ~~the~~ ~~planning~~ ~~function~~ ~~of~~ ~~the~~ ~~staff~~ ~~in~~ ~~the~~ ~~organization~~ ~~of~~ ~~the~~ ~~psychological~~ ~~warfare~~ ~~program~~ ~~and~~ ~~the~~ ~~planning~~ ~~function~~ ~~of~~ ~~the~~ ~~staff~~ ~~in~~ ~~the~~ ~~organization~~ ~~of~~ ~~the~~ ~~psychological~~ ~~warfare~~ ~~program~~ ~~and~~ ~~the~~ ~~planning~~ ~~function~~ ~~of~~ ~~the~~ ~~staff~~ ~~in~~ ~~the~~ ~~organization~~ ~~of~~ ~~the~~ 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~~TAB A~~

1. THE HARD CORE

U.S.S.R.

2. THE IRON CURTAIN

Albania	Hungary
Bulgaria	North Korea
China	Manchuria
Czechoslovakia	Poland
East Germany	Rumania
	Tibet

3. THE CRUCIAL PERIPHERY

Burma	Afghanistan	West Germany
Indo-China	Iran	Austria
Thailand	Finland	South Korea
Malaya	Greece	Japan
Free China	Turkey	Trieste
	Yugoslavia	

4. THE DANGER ZONE

France	India	Syria	Panama
Italy	Pakistan		Cuba
	Ceylon		
	Indonesia		
	Philippines		

5. VULNERABLE AREA

Egypt	Argentina	United Kingdom
Ethiopia	Brazil	Netherlands
Libya	Chile	Belgium
Morocco	Mexico	Denmark
Nigeria	Venezuela	Norway
Tunisia	Guatemala	Sweden
Algeria		Ireland
Iraq		Portugal
Saudi-Arabia		Spain
Trans-Jordan		Iceland
Lebanon		Switzerland
Yemen		Luxembourg
Israel		Union of South Africa

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6. THE SENSITIVE AREA

Uruguay	Kenya
Peru	Tanganyika
Colombia	Angola
Bolivia	Mozambique
Dominican Republic	Rhodesia
Ecuador	Somaliland
Haiti	Eritrea
British Honduras	Liberia
British Guiana	Belgian Congo
Martinique	French West Africa
Trinidad	Gold Coast

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7. NON-CRITICAL AREA

Canada	Paraguay
Australia	Honduras
New Zealand	El Salvador
	Costa Rica
	Nicaragua

This list was taken from a State Department memorandum dated September 6, 1950

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